

SEMPO Cape Girardeau, MO

TRANSPORTATION PLANNING ON-CALL

10.23.2026

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October 23, 2026

Southeast Metropolitan Planning Organization (SEMPO)
Alex McElroy, SEMPO Executive Director
City of Cape Girardeau
44 North Lormier Street
Cape Girardeau, Missouri 63701

RE: Olsson Statement of Qualifications - SEMPO City of Cape Girardeau MO Regional Transportation Planning On Call

Dear Mr. McElroy and selection committee members:

We are excited about the opportunity to continue working alongside the city and SEMPO as the region plans what comes next. Through Olsson's previous transit, electric vehicle, and airport-related work in Cape Girardeau, our team comes to this assignment with familiarity with the community and its transportation needs. These relationships and experiences give us a valuable starting point: we do not have to begin by learning what makes Cape Girardeau unique. We can begin by listening, reconnecting, and getting to work.

COMPREHENSIVE TRANSPORTATION PLANNING SUPPORT.
Southeast Metropolitan Planning Organization (SEMPO) anticipates a consultant pool capable of responding to a wide variety of assignments, including bicycle and pedestrian, freight and transit plans; traffic studies and modeling; data collection and analysis; grant administration; committee support; updates to the UPWP, PPP, Title VI Program, MTP and TIP; and public outreach. Those tasks fit our Olsson team well. We have a comprehensive, in-house team to address your tasks at hand. Whether SEMPO needs a focused technical analysis, an update to a core planning document, traffic counts, or assistance moving a project toward funding, Olsson is the team for you.

RESPONSIVE PROJECT LEADERSHIP.
Corinne Donahue, AICP, will serve as Project Manager and SEMPO's primary point of contact, with Shawn Strate, AICP, as Deputy Project Manager to maintain continuity when assignments overlap or Corinne is unavailable. Each task order will establish response expectations, responsibilities and milestones. Regular check-ins and concise updates will track schedules and budgets, identify upcoming decisions and flag issues with recommended next steps. Experience with communities similar in size to Cape Girardeau will inform practical recommendations aligned with SEMPO's priorities and resources.

LOCAL PARTNERSHIP.
Olsson's ongoing transit planning work with the SEMPO and Cape Girardeau County Transit Authority (CGCTA) provides a practical understanding of transportation needs connecting Cape Girardeau, Jackson and the Nash Road corridor. Building on that foundation, Olsson proposes an extension-of-staff approach that combines transportation planning with day-to-day operational support. Each task order would establish shared priorities, responsibilities, schedules and budgets. Support could include committee agendas and minutes, public outreach, data analysis, regional planning updates and funding strategies. Regular working sessions with city and SEMPO staff, paired with coordination among the Technical Planning Committee, SEMPO board, transportation agencies, residents and employers, would translate regional priorities into practical next steps.

Thank you for considering Olsson for this important work. We look forward to the opportunity to provide responsive service and be a trusted partner throughout the life of the contract. Should you have any questions regarding our qualifications, please contact me at 402.990.8333 or cdonahue@olsson.com.

Sincerely,

Corinne Donahue, AICP
Olsson Project Manager

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BACKGROUND INFORMATION

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WE ARE OLSSON,

a people centric engineering and design firm focused on improving the world around us. We are known for our work, but we will be remembered for the impact it has on the communities we serve.

Founded in 1956, Olsson ranks No. 72 on *Engineering News Record's* Top 500 Design Firms list. Today, more than 2,000 professionals across 11 states and remote locations provide advisory, planning, engineering and design, field, and environmental services to clients throughout the United States.

The members of Olsson's Planning and Engagement team unite with a shared purpose: to make a positive impact in every community we serve through creative design, authentic engagement, and meaningful partnerships. We exist to generate ideas, balance perceptions, be a trusted sounding board, and offer design wisdom. We ground our work in the belief that meaningful planning starts with people. We aim to build local capacity, inspire partnerships, and foster social capital so that communities thrive long after we finish our work.

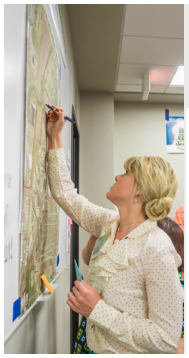
EXPERTISE

Transportation Planning. Public space networks make up a vast portion of cities and deeply influence how residents, businesses, and visitors experience a place. We offer a comprehensive approach to transportation planning, leveraging a depth of experience in innovative multimodal solutions designed to meet the needs of all people and their modalities of movement. We establish balanced transportation plans that prioritize safe, accessible, and sustainable designs for all modes of transportation and acknowledge the critical relationship between the quality and function of public space with future land use outcomes.

Firm Information:

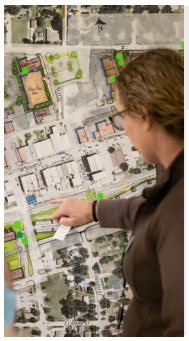
- **Address:** 14567 N. Outer Forty, Suite 480, Chesterfield, MO 63017
- **Phone Number:** 636.534.9290
- **Website URL:** olsson.com
- **Primary Contact Person:** Corinne Donahue, AICP | cdonahue@olsson.com

Services Offered:



Client Advisory Services

- Funding Strategy
- Government Affairs
- Program Management
- Strategic Planning
- Strategic Communications & Public Engagement



Community Planning

- Long Range Planning
- Transportation Planning
- Master Planning
- Downtown and Area Planning
- Corridor Planning
- Revitalization Planning
- Transit Planning



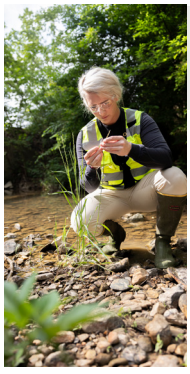
Engineering & Design

- Civil Engineering
- Electrical Engineering
- Mechanical Engineering
- Structural Engineering
- Geotechnical Engineering
- Landscape Architecture



Field Services

- Survey / Geospatial
- Nondestructive Testing
- Drilling
- Construction Services
- Materials Testing
- Commissioning



Environmental

- Natural Resources
- Environmental Planning & Permitting
- Remediation
- Environmental Planning & Permitting
- Remediation
- Environmental Compliance
- Sustainability & Resiliency

UNDERSTANDING AND APPROACH

olsson®



UNDERSTANDING & APPROACH

PROJECT UNDERSTANDING

FAMILIAR WITH CAPE GIRARDEAU. READY FOR WHAT'S NEXT.

SEMPO needs a consultant team that can do two things exceptionally well:

1. **Respond to today's task.**
2. **Remain ready for tomorrow's needs.**

This contract will have multiple task orders as projects and funding opportunities emerge. These tasks will require a team who can handle all aspects - quickly understand an assignment, assemble the appropriate expertise, coordinate with SEMPO staff and partners, and deliver final reports on-time. Olsson is that team for you.

Olsson has a distinct advantage from our previous and current projects in Cape Girardeau, including public transit, electric vehicle plan, and airport-related efforts. We will build from our knowledge of the community to hit the ground running. Each new assignment can benefit from the context, relationships, and understanding developed through previous work, while bringing fresh ideas and specialized expertise appropriate to the specific task.

We also understand the breadth of SEMPO's responsibilities. As the region's Metropolitan Planning Organization (MPO), SEMPO is responsible for maintaining the federally required continuous, cooperative, and comprehensive transportation planning process. We understand this contract will include many different potential projects from transportation plans, traffic studies, data collection, analysis, grant administration, staff support, and public outreach. Our team has many long-standing successful relationships and experience with MPOs, regional organizations, DOTs, FHWA, and FTA. We have four priorities for your project listed on the right:

BE READY. 1

On-call work is unpredictable. SEMPO should not have to find a new consultant every time a specialized need arises. Olsson has a multidisciplinary team to address task assignments.

BE PRACTICAL. 2

SEMPO's work ultimately has to help communities make decisions. We translate technical analysis into clear findings, realistic priorities, action items, for Board members, committees, partners, and the public can understand and use.

THINK BEYOND THE IMMEDIATE TASK. 3

A transportation study can position a project for funding. A data analysis can strengthen the next MTP or TIP decision. Engagement can reveal needs influencing another plan. Olsson always looks for these connections while working on task assignments.

BUILD CONTINUITY AND TRUST. 4

The value of an on-call relationship should grow over time. We will continue to work with SEMPO and the City assisting in projects for the community.



MAPA 24th Street Corridor Transportation Study; Omaha, NE

PROJECT APPROACH

A FLEXIBLE TEAM BUILT AROUND SEMPO'S NEEDS.
The Olsson team proposes a flexible task order framework, rather than prescribing a scope before SEMPO identifies the need. We will be ready when SEMPO needs us and flexible for the tasks.

Task 1 MPO Planning and Program Support

Olsson will support SEMPO's ongoing metropolitan planning responsibilities and provide additional capacity when workloads, deadlines, or specialized needs require it. Support may include preparation or updates to core SEMPO documents, including the Unified Planning Work Program, Public Participation Plan, Title VI Program, Metropolitan Transportation Plan, Transportation Improvement Program, or other pertinent documents.

Our approach emphasizes consistency between documents so planning priorities, programmed investments, performance information, funding strategies, and public engagement reinforce one another. Depending on the task order, support can extend from focused technical updates to broader planning and program-development assignments.

Olsson understands effective MPO support requires more than producing individual documents. It requires understanding how the pieces of the metropolitan planning process work together. Our team brings experience working with MPOs and comparable regional and local transportation planning organizations, including the on-call assignments identified by our team for MAPA and MARC, as well as transportation planning efforts in Joplin, Topeka, and Fort Smith. We will bring that experience to SEMPO to understand lessons learned.

Task 2 Multimodal and Specialized Transportation Planning

SEMPO's transportation network serves more than automobiles. Future task orders may require focused studies involving bicycle and pedestrian transportation, freight, transit, or other specialized transportation needs. Olsson will tailor each effort. Depending on the assignment, our team can complete existing conditions, identify needs and gaps, evaluate alternatives, develop recommendations, establish priorities, and translate findings into practical implementation strategies. We have relevant examples of partnerships for multimodal and specialized transportation planning in many communities, such as Fort Smith Master Transportation Plan, Joplin Comprehensive Plan and Long=Range Transportation Plan, Topeka Master Transportation Plan, and West Plains Comprehensive Plan. We will bring experiences from these successful projects to the table for SEMPO for lessons learned from other communities about what worked and what did not work for different projects.

Task 3 Traffic Operations, Safety, and Modeling

Olsson will provide technical resources and assistance for traffic studies, transportation modeling, operational analyses, and related assignments as requested by SEMPO. We will have an emphasis on turning analysis into decisions. Findings will be communicated through concise technical documentation, graphics, maps, and recommendations appropriate to the audience and the complexity of the assignment.

We have specialized technical expertise at Olsson for each assignment. Our team specifically includes dedicated leadership for Traffic Operations and Safety and Travel Demand Modeling, Data and Analytics. These disciplines can also be integrated with our MPO, multimodal, land use, GIS, and project-development staff when an assignment extends beyond a traditional traffic study. That multidisciplinary structure allows Olsson to respond to both focused analyses and broader transportation questions.

Task 4 Data Collection, GIS, and Transportation Analytics

Good regional decisions depend on defensible and understandable information. SEMPO specifically identifies data collection and analysis among the potential task orders. Olsson will assist in identifying what data is needed, what data support is required, and solutions from the analysis. We then establish the appropriate analytical framework, organize available information, identify additional data needs, conduct the requested analysis, and communicate results in formats to help SEMPO compare conditions, communicate priorities, and support planning decisions. Olsson has a strong GIS and visualization team to meet your needs for all tasks. These data will be integrated where they add value and we will convert technical information into clear maps, graphics, and decision-support materials.

Task 5 Transit and Mobility Planning

Olsson's previous transit-related work in Cape Girardeau gives our team familiarity to be carried forward into future mobility assignments. Transit was specifically identified as a potential task in the future. Our previous experience and stakeholder engagement process gave us connections to multiple businesses and leaders in the community. Potential assignments can be approached from a broader mobility perspective, connecting transit with land use, pedestrian and bicycle access, major destinations, regional travel needs, and other transportation modes rather than evaluating transit in isolation.

Task 6 Freight and Regional Economic Connectivity

Freight is explicitly identified by SEMPO as a potential mode-specific planning assignment. Olsson will approach freight planning as part of the broader regional transportation system, considering the transportation questions defined through each task order and translating technical findings into prioritized needs and implementable recommendations. Our Olsson team has worked with multiple freight providers identifying safety and access needs across the county. Our multidisciplinary perspective allows freight considerations to be coordinated with roadway operations, safety, land use, multimodal planning, and regional project development, rather than treated as a standalone exercise.

Task 7 Public and Stakeholder Engagement

Public outreach is a strength of the Olsson team – both from a philosophy standpoint of involving the community into planning projects, and from the project success standpoint and the goal of getting buy-in from the community to support future projects. Our approach is to design engagement around the decisions needed to be made, rather than conduct engagement simply to satisfy a project milestone. Depending on the task, activities may support elected and appointed officials, SEMPO committees, agency partners, stakeholders, or the broader public. We will pair engagement with accessible communication, using clear language and appropriate maps, graphics, summaries, and meeting materials so participants can understand the issue and provide meaningful input.

Task 8 Grant Strategy, Funding, and Project Development

SEMPO specifically identifies administering transportation planning grant programs and other agreements. Olsson's approach will connect planning with project advancement. We will help SEMPO collect project data, evaluate project readiness, document planning justification, and support grant- or funding-related assignments authorized by SEMPO. We will help SEMPO move from idea, to planning, to prioritization, to funding strategy, and to implementation without losing continuity between steps.

Task 9 Committee, Meeting, and Staff Support

Olsson assists many communities as a direct extension of staff. For SEMPO, Olsson will support staff, the SEMPO Board of Directors, Technical Planning Committee, and other committees. Support may include meeting preparation, coordination, hosting, and follow-up based on SEMPO's needs. Olsson's team can develop meeting materials, technical information, presentations, agendas, and related coordination items identified by SEMPO. The team will also maintain organized financial records associated with meeting activities, including invoices, expenses, reimbursements, funding documentation, and other records requested by SEMPO. Technical information will be distilled into decision-ready content tailored to the intended audience.

Task 10 Task Order and Project Management

Every task order for Olsson begins with a clear understanding of:

- Purpose and desired outcome
- Work activities and deliverables
- Responsible team members
- Schedule and milestones
- Coordination and engagement requirements
- Agreed budget

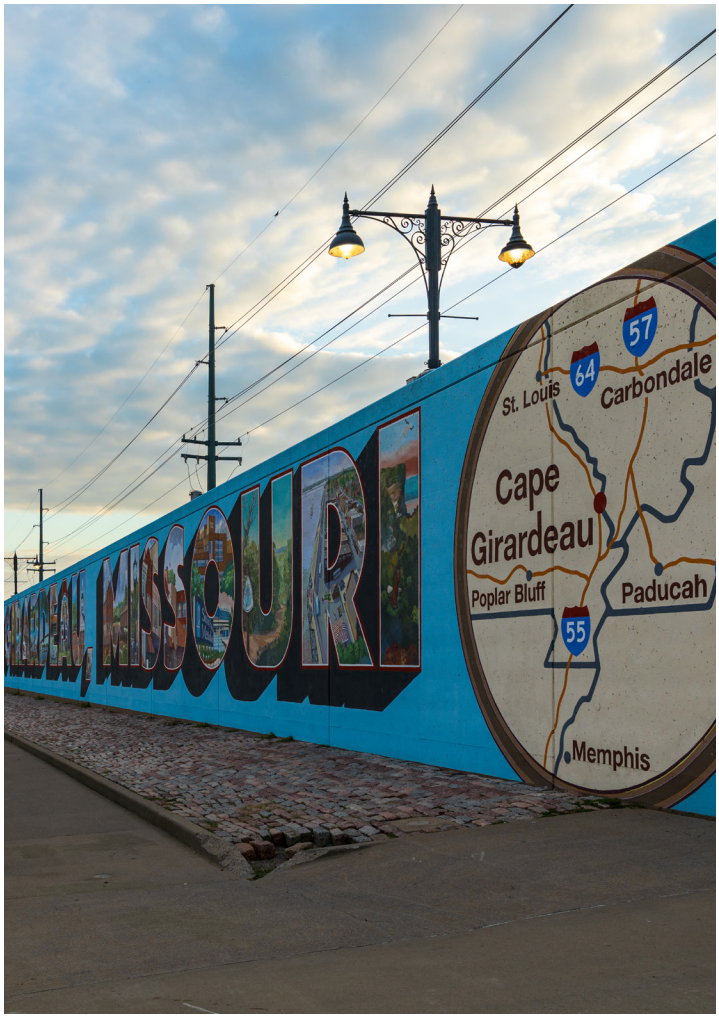
Corinne Donahue, Olsson Project Manager, will be your primary point of contact, with Shawn Strate serving as Deputy Project Manager. We have multiple technical specialists in MPO planning, traffic and safety, multimodal transportation, modeling/data, engagement, grant strategy, land use, transit, freight, and GIS as individual assignments require. This structure is intentionally simple - one Olsson team for you, backed by the expertise appropriate to each task.



OLSSON IS READY FOR THE FIRST TASK AND FUTURE TASKS

The strength of Olsson's approach is not simply that we provide many transportation planning services. It is that SEMPO can access those capabilities through one coordinated team who already has experience working in Cape Girardeau. Our combination of the local community, our experience, and our multidisciplinary team is why Olsson is a great fit for SEMPO. Whether SEMPO needs a focused data analysis, multimodal plan, traffic study, MPO document, committee assignment, grant-related effort, or a more comprehensive regional transportation initiative, Olsson will be here to get the project underway - understand the need quickly, assemble the right team, deliver useful work, and make the next assignment even more efficient because of what we learned together on the last one.

Olsson has a multimodal transportation and community planning team with decades of experience in bicycle and pedestrian facility planning and design, public transportation planning, and community planning. Most recently, **Olsson assisted the City of Bellevue in their Comprehensive and Transportation Plan, which won the 2025 NPZA Daniel Burnham Award for community planning.** Extensive public input was part of the plan with engagement through charrettes, pop up meetings, focus groups/workshops, and community surveys.



Olsson's Multimodal and Complete Streets Transportation Service Capabilities

- Master Plans
  - Regional Master Plans
  - Community Master Plans
  - Campus Master Plans
- Education and Outreach
- Vehicular, Bicycle, and Pedestrian Safety Campaigns
- Comprehensive Safety Plans
- Bicycle and Pedestrian Facility Planning and Design
  - Greenways
  - Off-Street Facilities
  - On-Street Facilities
  - Rails-to-Trails
  - Mountain Bike Trails/Parks
- Complete Streets

Travel Demand Management: Olsson is committed to enhancing community connectivity, safety, and aesthetic appeal. An integral part of Olsson's approach to urban streetscapes is the inclusion of green infrastructure and low-impact development strategies to manage stormwater sustainably, which not only mitigates flooding but also improves water quality and urban aesthetics. **Olsson's designs often include features like permeable pavements, rain gardens, and bioswales, which mimic natural systems to manage stormwater runoff effectively.** This approach not only addresses environmental concerns but also enhances urban green spaces, contributing to the overall sustainability and livability of urban areas.

In addition to environmental considerations, Olsson places a **strong emphasis on community engagement and collaboration with stakeholders.** We actively involve local communities in the design process to ensure that the projects meet the specific needs and preferences of residents. This participatory approach helps build consensus and fosters a sense of ownership among community members.

PREVIOUS EXPERIENCE

olsson®

TRANSIT PLANNING STUDY

Cape Girardeau, Missouri

SEMPO needed a data-driven plan to address workforce mobility and regional economic connectivity. The Nash Road corridor in Cape Girardeau County is a growing industrial employment center but lacking fixed route transit service connecting the corridor to the City of Cape Girardeau where most of the employees live.

Similarly, the City of Jackson exhibits demand for fixed route transit service connecting residents to Cape Girardeau, for employment, medical appointments, public services, education, and other needs.

Olsson was engaged in January 2026 to conduct a comprehensive transit planning study to evaluate fixed route transit service options to both of these areas, and chart a path forward for implementation. The project is a partnership with SEMPO and the Cape Girardeau County Transit Authority (CGCTA).

Olsson is leading all phases of the study, providing project management, demographic analysis, ridership modeling, service design, financial forecasting, and stakeholder engagement. Two public open house meetings were held in April 2026 to engage residents and better understand their transportation needs. Two additional meetings will be held after service alternatives are developed in the Fall of 2026.

A vetted implementation roadmap, accurate ridership and cost projections, and a clear picture of viable funding streams to move from planning to action with confidence will be delivered to SEMPO in December 2026.



DATES
2026 - Present

ROLE
Prime

PROJECT VALUE/BUDGET
$129,087

PROJECT REFERENCE
Alex McElroy
Executive Director
573.339.6734
amcelroy@cityofcape.org



SEMPO ELECTRIC VEHICLE READINESS PLAN

Cape Girardeau, Missouri

Instead of relying on a wait-and-see attitude, SEMPO made things happen. With forward-thinking leadership and a proactive approach, SEMPO prepared and planned for future growth, innovation, and the impacts of significant growth in electric vehicle (EV) use. SEMPO partnered with Olsson to develop its EV readiness plan for the Metropolitan Planning Area (MPA). Making the SEMPO MPAP-ready was the goal. The plan delivered recommendations and best practices for working with utilities, agencies, residents, businesses, municipalities, partners, and other stakeholders. It also helped with decision-making related to local EV adoption, regional coordination strategies, and community support. The EV readiness plan outlined a comprehensive and synchronized path forward to transitioning to the significant adoption of EVs. Elements of this comprehensive strategic plan included existing conditions; equity analysis; assessment and gap analysis; stakeholder outreach; the identification of needed services, programs, policies, and infrastructure; recommendations; an implementation strategy; and potential funding guidance. SEMPO released the final plan to the public in November of 2022.



DATES
2021 - 2022

ROLE
Prime

PROJECT VALUE/BUDGET
$99,575.66

REFERENCE
Alex McElroy
Executive Director
573.339.6734
amcelroy@cityofcape.org

JOPLIN CONNECTED ACTIVE TRANSPORTATION ASSESSMENT

Joplin, Missouri

Transportation systems shape how people move around a city and influence their interaction with the environment. This encompasses various modes of travel, from cars to walking, biking, scooters, and boats. A well-balanced transportation system strives to offer convenient and equitable mobility for everyone in the community, irrespective of age, ability, or vehicle ownership. JoplinCONNECTED is a blueprint to achieve this balance in Joplin.

Despite having some trails and on-street bike lanes, Joplin lacked a comprehensive and safe network for pedestrians and cyclists to access parks, schools, retail centers, employment hubs, and downtown. Most trips in Joplin are short, with many being three miles or less. By enhancing active transportation facilities, the city could encourage more people to opt for walking and biking instead of driving. Olsson's approach involved three key steps:

ASSESSMENT: This phase involved a detailed analysis of Joplin's existing active transportation infrastructure to identify gaps in the transportation network.

ENGAGEMENT: Olsson conducted an extensive public involvement program, including virtual and in-person open houses, participation in citywide events, website updates, social media engagement, surveys, and webinars to gather public input.

EDUCATION AND TRAINING: The project incorporated education and training to emphasize the benefits of a robust, safe, and efficient active transportation network. City leaders, staff, and stakeholders took bike tours in northwest Arkansas to experience firsthand the advantages of an extensive active transportation network. Workshops, webinars, and educational initiatives were also organized.

Working closely with the city's steering committee and residents allowed Olsson to develop a comprehensive active transportation network plan. This plan included an action plan with specific network recommendations, project descriptions, cost estimates, and potential funding sources.

Additionally, Olsson collaborated with LaneShift, a specialist in active transportation, as an advisor throughout the project. LaneShift's expertise was instrumental in the process.



DATES
2021 - 2022

ROLE
Prime

PROJECT VALUE/BUDGET
$181,306

REFERENCE
Troy Bolander
Planning and Community Development Manager
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tbolande@joplinmo.org



FORT SMITH METROPOLITAN TRANSPORTATION PLAN UPDATE

Fort Smith, Arkansas

Olsson is working with Frontier Metropolitan Planning Organization to update the region's Metropolitan Transportation Plan: Together Frontier 2050. This plan will provide guidance for transportation planning as well as project development and implementation for the bi-state region of more than 170,000 people. Olsson is facilitating a collaborative process with stakeholders throughout the community to develop a shared vision for transportation, and defining the goals, objectives, and action steps to achieve this vision.

This process includes engagement through stakeholder interviews, in-person and virtual public open house meetings, and a community survey. Through this process, Olsson is developing criteria by which to evaluate and select projects throughout the region that work toward this shared vision. With our experience in multimodal transportation planning and assisting MPOs, DOTs, and municipalities with funding strategy, Olsson will deliver a highly engaging plan focused on implementation and performance measurement.

YEAR COMPLETED
2026 - Present

ROLE
Prime

PROJECT VALUE/BUDGET
$100,000

PROJECT REFERENCE
Reese M. Brewer, IMPM
Director
Frontier MPO
479.785.2651
rbrewer@wapdd.org



TOPEKA REGIONAL AIRPORT STRATEGIC PLAN

Topeka, Kansas

The Metropolitan Topeka Airport Authority (MTAA) recognized a unique opportunity to transform the Topeka Regional Airport into a thriving business park, aiming to attract new industry, stimulate economic growth, and leverage the airport's strategic location.

Olsson was selected to complete the Topeka Regional Airport Strategic Plan, a comprehensive long-range transportation planning effort that includes a diligence process and economic assessment of the business park. The work includes assessing the property to determine readiness for prospective users and establishing the regional vision and goals that will guide the site's future development. Olsson will provide guidance for positioning the site based on its existing assets and deficiencies, develop a framework for regional transportation connectivity that supports long-term industrial growth, and assist with prioritizing capital improvements to support future infrastructure.

A key challenge in this project is balancing the operational needs of both civilian and military users while creating a business park that appeals to a diverse range of industries and stands out in a competitive market. Olsson will address these complexities by developing flexible master plan concepts that respect security and access requirements.

The result will be a master plan that positions Topeka Regional Airport as a premier destination for industrial development. Olsson will help the airport authority lay the groundwork for sustainable growth and community benefit. The airport authority will have the tools and insights needed to attract new investment, create jobs, and support the region's economic future.



YEAR COMPLETED
2026

ROLE
Prime

PROJECT VALUE/BUDGET
$73,000

PROJECT REFERENCE
Curtis S. Sneden
Director of Development
Metropolitan Topeka
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csneden@mtaa-topeka.org



WEST PLAINS TRANSPORTATION SAFETY ACTION PLAN

West Plains, Missouri

The City of West Plains identified a critical need to improve community safety by addressing high injury crash locations and creating a comprehensive roadway safety strategy. In response, Olsson partnered with the city to develop the West Plains Safety Action Plan with an ambitious Vision Zero approach aiming to eliminate fatal and serious injury crashes within a specific timeframe. Our team provided multidisciplinary expertise including crash data analysis, equity considerations, active transportation integration, and stakeholder engagement. Olsson managed all aspects of the project from steering committee facilitation to implementation planning, developing targeted strategies based on evidence-based practices.

Working with limited existing data, Olsson created a High Injury Network by analyzing five years of crash data using geospatial mapping to identify priority corridors and intersections. Our team integrated proven transportation solutions and fostered robust public engagement through in-person and virtual meetings. The resulting Safety Action Plan (SS4A) delivered actionable policy recommendations, cost-effective infrastructure projects, and an online dashboard for tracking progress. By prioritizing fatal and injury crashes, especially those affecting vulnerable road users, the plan helps West Plains create safer streets for all residents while positioning the city to qualify for federal Safety Action Plan funding opportunities that support roadway safety improvements.



DATES
2024 - 2026

ROLE
Prime

PROJECT VALUE/BUDGET
$124,494

REFERENCE
Emily Gibson
Planning Director
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emily.gibson@westplains.gov



METROPOLITAN AREA PLANNING AGENCY ON-CALL

Omaha, Nebraska

Olsson proposed on-call planning services for the Metropolitan Area Planning Agency (MAPA) to support transportation-related projects across the Omaha–Council Bluffs region. The proposed arrangement would supplement agency staff and shorten the solicitation and selection process for individual assignments, providing access to planning and engineering resources as regional needs arise.

The proposed scope combines multimodal transportation planning, traffic engineering, environmental analysis, public involvement, and urban design. Services include corridor studies, pedestrian and bicycle plans, transit planning, traffic impact analyses, roadway operations and design, and streetscape improvements. Data collection and analysis would inform transportation decisions, while public involvement would bring community perspectives into the planning process. Project development, grant writing and funding assistance are also included in the proposed team's service areas.

The proposed approach addresses the coordination challenges of a bi-state region, including differing planning and design practices in Nebraska and Iowa and collaboration among multiple jurisdictions. Transportation recommendations would consider connections to land use, environmental impacts and mitigation, and opportunities to improve regional connectivity. Together, these services are intended to help MAPA and its member agencies advance projects that support safe, accessible travel and the region's future growth.

DATES
2025 - Ongoing

ROLE
Prime

PROJECT VALUE/BUDGET
TBD

PROJECT REFERENCE
Court Barber
Associate Transportation Planner
402.444.6866
cbarber@mapacog.org

MARC, SIGNAL SYNCHRONIZATION AND OPTIMIZATION/OPERATION GREEN LIGHT



Kansas City Metropolitan

Olsson has been a key partner with the Mid-America Regional Council on Operation Green Light (OGL) for over 20 years, focusing on improving traffic signal coordination in the Kansas City area. Our leadership includes tasks such as designing the initial communications system, developing signal timings, crafting strategic plans, and providing technology recommendations.

These tasks encompass the completion and updates to a strategic plan, the development of a performance management plan, the implementation of a traffic-responsive pilot, incident management planning and implementation, SMART grant application assistance, and research and recommendations for the upgrade of the communications technology for more than 750 of its connected traffic signals.

Signal Operations

Olsson's core responsibility under the on-call agreement with OGL is developing signal timings across the metro area, including various corridors within Kansas City, Missouri. This involves using existing traffic counts and signal timings to establish clearance intervals, cycle lengths, offsets, and phasing recommendations. We collaborate with reviewing agencies to refine plans and implement them in the field, then prepare final reports documenting completed work and improvements to key performance metrics.

Recently, Olsson has worked on retiming approximately 68 signals within KCMO, specifically along Southwest Boulevard and throughout the Country Club Plaza.

Standard Details and Real-Time Support

Over the years, Olsson also provides ongoing technical support to OGL, including:

- **Standardization:** Regularly updating OGL's standard drawings and technical specifications to ensure consistency across the regional network.
- **System Upgrades:** Researching communication technology for signal upgrades and assisting with SMART grant applications.
- **System Monitoring:** In addition to the primary tasks, we also monitor the metro's traffic network and make real-time updates to signal timings in response to incidents. Olsson has access to OGL's TranSuite system and the camera network to support these tasks. This allows for immediate adjustments to signal operations, ensuring optimal traffic flow and minimizing congestion during unexpected events.

DATES
2007 - Ongoing

ROLE
Prime

PROJECT VALUE/BUDGET
$463,028

PROJECT REFERENCE
Ray Webb
Manager of Traffic Operations
816.474.4240
rwebb@marc.org



IOWA DOT, STATEWIDE TRAFFIC OPERATIONS AND ITS ON-CALL

Statewide, Iowa

For nearly two decades, Olsson has served as a trusted on-call partner to the Iowa Department of Transportation, delivering traffic operations, ITS, and fiber communications services spanning planning, systems engineering, procurement, design, construction, and asset management. Our team functions as an extension of Iowa DOT staff, supporting the Traffic Operations and Safety Bureau and connecting the Traffic Management Center in Ankeny with hundreds of field devices statewide.

ITS and Fiber Infrastructure: We have designed and delivered hundreds of miles of fiber and wireless communications linking traffic cameras, speed sensors, dynamic message signs, DOT facilities, and partner agency locations to the TMC. Our designs are grounded in logical and physical network architecture supporting Iowa DOT's statewide WAN, with field reviews, constructability evaluations, PS&E, splicing documentation, and system validation built into every project.

Planning, Systems Engineering, and Procurement: We developed Iowa DOT's ITS and Communications Service Layer Plan, introducing the tactical layer that now guides systemwide ITS prioritization, and advanced the ICE-Ops model into a GIS-based planning tool. We led systems engineering and procurement for the statewide ATMS/ATIS replacement, including Concept of Operations, System Functional Requirements, and full RFP development, and partnered with the DOT to create the ITS Developmental Specifications and the in-progress ITS Design Manual to drive consistency across the program.

Construction Administration and Asset Management: We provide construction administration, inspection, and ongoing asset management, coordinating closely with DOT staff, Resident Construction Engineer offices, the ITS maintenance contractor, and the Iowa Communications Network to keep the statewide system reliable and ready for future expansion.

DATES

ITS Services: 2005 - Ongoing
Traffic Operations: 2017 - Ongoing

ROLE

Prime

PROJECT VALUE/BUDGET

$216,000,000

PROJECT REFERENCE

Mark Van Dyke
Iowa Department of Transportation
515.815.5620
mark.vandyke@iowadot.us

KEY PERSONNEL

olsson®

ORGANIZATIONAL CHART



PROJECT MANAGER/
PRIMARY POINT OF CONTACT
Corinne Donahue, AICP



DEPUTY PM/
QA-QC LEAD
Shawn Strate, AICP

TRANSPORTATION PLANNING AND OPERATIONS



SENIOR TECHNICAL AND
MPO ADVISOR
Jacob Berry, P.E., PTOE



MPO PLANNING AND PROGRAM
DEVELOPMENT LEAD
Chris Rolling, P.E.



MULTIMODAL AND ACTIVE
TRANSPORTATION LEAD | FREIGHT
AND GOODS MOVEMENT LEAD
Kyle McLaughlin, AICP



TRAFFIC OPERATIONS
AND SAFETY LEAD
Kurt Rotering, P.E., PTOE



TRAFFIC DEMAND MODELING,
DATA, AND ANALYTICS LEAD
Mike Schoelz, P.E.



TRANSIT AND MOBILITY
PLANNING LEAD
Brian Praeuner

COMMUNITY PLANNING, ENGAGEMENT, AND FUNDING



COMMUNITY AND LAND
USE PLANNING LEAD
Shelby Ferguson



GRANT STRATEGY, FUNDING, AND
PROJECT DEVELOPMENT LEAD
Aury Kangelos



PUBLIC AND STAKEHOLDER
ENGAGEMENT LEAD
Lauren Hildreth

DATA, MAPPING, AND VISUALIZATION



GEOGRAPHIC INFORMATION SYSTEMS
AND VISUALIZATION LEAD
Jenna Friesen

CORINNE DONAHUE, AICP

Project Manager | Primary Point of Contact



EXPERIENCE SUMMARY

Corinne brings deep expertise in congestion management, with a track record of leading technical analysis, stakeholder engagement, and strategy development for regional transportation agencies. Her experience covers both the practical and regulatory aspects of congestion management, making her a valuable asset for your project. She also has experience with land use planning for commercial, industrial, and residential spaces. She excels at leading these types of multi-faceted and cross-disciplinary projects.

RELEVANT EXPERIENCE

- Indian Nation Council of Governments (INCOG) Congestion Management Process, Tulsa, OK
- Association of Central Oklahoma Governments (ACOG), 2018 Develop Performance Based Congestion Management Process for Oklahoma City Area; Oklahoma City, OK
- ACOG, 2024 Congestion Management Process; Oklahoma City, OK
- Metropolitan Tulsa Transit Authority (MTTA), Facility Feasibility Study; Tulsa, OK
- City of Joplin, JATSO's Metropolitan Transportation Plan Update; Joplin, OK
- Mid-America Regional Council (MARC), Merriam Drive Connected Corridor Plan, Senior Planner, Corridor Planning, Public Engagement; Merriam, KS
- City of Colorado Springs, ConnectCOS Plan; Colorado Springs, CO
- MTTA, On-Call Planning Services; Tulsa, OK
- MTTA, Broken Arrow Transit Study; Broken Arrow, OK
- City of Columbia, Transit Service Evaluation and Planning Assistance; Columbia, MO
- Kansas City Area Transportation Authority, Bistate Sustainable Corridor; Kansas City, MO
- Kansas City Area Transportation Authority, On-Call Project – Green Infrastructure and RideKC Next; Kansas City, KS; Kansas City, MO; and Independence, MO
- Kansas City Area Transportation Authority, RideKC Next Support Services; Kansas City, MO
- City of Grand Island, Regional Transit Needs Assessment and Grant Assistance; Grand Island, NE
- City of Lincoln, Transportation Implementation Strategy; Lincoln, NE

EDUCATION

- Master of Urban Planning, University of Kansas
- B.S., Hotel, Restaurant, and Institutional Management, Kansas State University

CERTIFICATIONS/TRAINING

- American Institute of Certified Planners (AICP)

OLSSON EXPERIENCE

- 2016 to Present

OVERALL EXPERIENCE

- 1997 to Present

SHAWN STRATE, AICP

Deputy Project Manager | QA-QC Lead



EXPERIENCE SUMMARY

Shawn is a transportation planner who has managed long- and short-range planning projects to improve transit services and infrastructure. Prior to joining Olsson, he gained valuable professional experience in urban and transportation planning in the public and private sectors, with an emphasis in public transit. Most recently, Shawn was the planning manager for the Kansas City Area Transportation Authority (KCATA) and was the primary liaison to partner organizations with local jurisdictions on community planning efforts. He coordinated and participated in public engagement activities, managed the agency's Title VI program and processes, and oversaw the use of service and community data for projects and reporting. Shawn is a valuable partner on urban and community planning, transportation, or transit planning projects.

RELEVANT EXPERIENCE

- Mid-America Regional Council (MARC), Independence Transportation for All Plan; Independence, MO
- MARC, Merriam Connected Corridor Plan; Various Locations, KS
- MARC, Bi-State Sustainable Reinvestment Corridor; Kansas City Region
- City of Springfield, Utilities Transit Optimization Study; Springfield, MO
- City of Springfield, ConnectSGF Transit Optimization Study; Springfield, MO
- City of Columbia, Comprehensive Transit Study; Columbia, MO
- City of Joplin, JATSO Metropolitan Transportation Plan Update; Joplin, MO
- City Utilities of Springfield, ConnectSGF Transit Optimization Study; Springfield, MO
- Clay County MO Economic Development Council Alliance, Design Study for Corridor Surrounding Highway 152 and I-435; Clay County, MO
- KCATA, On-Call Project Green Infrastructure and RideKC Next; Various Locations, KS and MO
- KCATA, On-Call Transit Planning Services; Kansas City, MO
- KCATA, RideKC Next Implementation and Support Services Project Manager; Kansas City, MO
- KCATA, RideKC Next Support Services; Kansas City, MO
- KCATA, Zero Fare Operations Analysis; Kansas City, MO
- KCATA, 11th and 12th Street Bus Corridor Connections Plan; Kansas City, MO

EDUCATION

- Master of Urban Planning, University of Illinois at Urbana-Champaign
- B.S. Political Science and Geography, Oklahoma State University

CERTIFICATIONS/TRAINING

- American Institute of Certified Planners (AICP)

OLSSON EXPERIENCE

- 2021 to Present

OVERALL EXPERIENCE

- 2004 to Present

JACOB BERRY, P.E., PTOE

Senior Technical and MPO Advisor



EXPERIENCE SUMMARY

With 11 years of experience solving traffic and transportation challenges, Jacob leads Olsson's Saint Louis office and serves clients across the region. He brings a practical, safety-first approach to traffic studies, roadway and signal design, and multimodal mobility improvements. Backed by Federal Highway Administration Safe Transportation for Every Pedestrian training, Jacob develops real-world solutions that improve mobility, reduce risk, and help protect lives.

RELEVANT EXPERIENCE

- City of Manhattan, Traffic Systems Master Plan; Manhattan, KS
- City of Republic, Route MM Scoping Study; Republic, MO
- Missouri Department of Transportation, Route 413 and 60 Corridor Study; Greene County, MO
- Ozarks Transportation Organization, Highway MM Raise Grant Cost Analysis; Ozarks, MO
- Port Authority of Kansas City, Port KC Berkley Riverfront Traffic Study; Kansas City, MO
- City of Fayetteville, Midtown Multi-Modal Corridor; Fayetteville, AR
- City of St. Charles, Regency Parkway and Sidewalk Reconstruction; St. Charles, MO
- MoDOT, Route 367 Corridor and Sidewalk Improvements; St. Louis County, MO
- MoDOT, St. Louis County MO Route AC Improvements; St. Louis, MO
- MoDOT, Pedestrian Lighting Guidance and Testing; St. Louis District, MO
- MoDOT, Route 74A and 25 Intersection Improvements; Dutchtown, MO
- City of Joplin, Davis Boulevard Improvements from 20th to 32nd Street; Joplin, MO
- MoDOT, Route 61/67 Corridor; St. Louis, MO
- City of Kansas City, Vivion Road Streetscape Traffic Study, Crash Analysis, and Roadway and Signal Design; Kansas City, MO
- City of Kansas City, Gilham Cycle Track; Kansas City, MO
- MoDOT, Route 152 and Platte Purchase DDI Conversion and Trail Underpass; Kansas City, MO
- City of Riverside, Horizons Parkway and NW 41st Street Intersection Improvements; Riverside, MO

EDUCATION

- M.S., Civil Engineering, University of Missouri
- B.S., Civil Engineering, Saint Louis University

PROFESSIONAL REGISTRATIONS

- Professional Engineer (P.E.): MO, KS, IL, OH
- Professional Traffic Operations Engineer (PTOE)

OLSSON EXPERIENCE

- 2015 to Present

OVERALL EXPERIENCE

- 2015 to Present

CHRIS ROLLING, P.E.

MPO Planning and Program Development Lead



EXPERIENCE SUMMARY

Chris is driven to move people. With a background in traffic management and roadway design and an emphasis on multimodal transportation, he solves transportation challenges from the perspective of multiple users and engineering disciplines. His background includes arterial street widening projects, interchange justification reports, traffic impact studies, corridor studies, walkability studies, bike facility design, and traffic signal design. He uses this perspective to guide his analysis and planning processes through conscientious decision-making and practical action plans that improve the communities where he works.

RELEVANT EXPERIENCE

- Metropolitan Area Planning Agency (MAPA), 24th Street Multimodal Transportation Study, from Cass to Mason Streets; Omaha, NE
- MAPA, Northwest Arterial Study; Douglas County, NE
- MAPA, Platteview Road Land Use and Corridor Study; Sarpy County, NE
- City of Omaha, North Saddle Creek Road Streetscape; Omaha, NE
- City of Omaha, 114th Street Alternatives Analysis; Omaha, NE
- CIty of Omaha, Complete Streets Design Guide and Training; Omaha, NE
- City of Omaha, 13th Street Walkability Study; Omaha, NE
- University of Nebraska Medical Center, 2023 TAP Grant Application Assistance; Omaha, NE
- City of Bellevue, 36th Street Alternatives Analysis; Bellevue, NE
- Sarpy County, Harrison Street Alternatives Analysis; Sarpy County, NE
- Nebraska Department of Transportation (NDOT), Vulnerable Road Users Assessment; NE
- Association of Central Oklahoma Governments (ACOG), Congestion Management Plan; Oklahoma City, OK
- City of Fort Collins, Transportation Capital Improvement Plan (TCIP), Fort Collins, CO
- City of Omaha, Crown Point Avenue Improvements, Blair High Road to 72nd Street; Omaha, NE
- City of Beatrice, Highway 136 Relocation Feasibility Study; Beatrice, NE
- City of Grand Island, U.S. 281 Corridor Study; Grand Island, NE

EDUCATION

- B.S., Civil Engineering, University of Nebraska-Omaha

PROFESSIONAL REGISTRATIONS

- Professional Engineer (P.E.): CO, NE, WY

CERTIFICATIONS/TRAINING

- Iowa DOT SWPPP Training

OLSSON EXPERIENCE

- 2005 to Present

OVERALL EXPERIENCE

- 2005 to Present

AWARDS

- Bellevue Comprehensive + Transportation Plan, Daniel Burnham Comprehensive Plan Award, Nebraska Planning & Zoning Association (2025)

KYLE McLAUGHLIN, AICP

Multimodal and Active Transportation Lead | Freight and Goods Movement Lead



EXPERIENCE SUMMARY

Kyle is a regional planner who has experience with transportation, mobility, and corridor planning projects for diverse communities ranging from metropolitan areas to tribal groups, completing small area plans as well as city-wide multimodal plans. Kyle strives to develop sustainable, resilient, and equitable plans that improve residents' quality of life. He incorporates connectivity, resource allocation, and climate awareness into all his plans. When Kyle manages a planning project, it's an investment in green infrastructure and the future. In addition to planning, Kyle performs traffic studies, roadway design, and cost/benefit analysis. He also has valuable field experience, including surveying and overseeing roadway construction projects.

RELEVANT EXPERIENCE

- City of Bellevue, Comprehensive Plan Update and Long-Range Transportation Plan; Bellevue, NE
- City of Omaha, Complete Streets Phase 2; Omaha, NE
- City of Omaha, Revolutionizing Roadway Safety and Efficiency in the Omaha Metro Area, Strengthening Mobility and Revolutionizing Transportation (SMART) Grant Application; Omaha, NE
- Nebraska Legislature, Omaha Economic Recovery Plan Public Engagement; Omaha, NE
- City of Omaha, 2023 SMART Grant Application Assistance; Omaha, NE
- BNSF Railway, Twin Cities Division Grant Support; Minneapolis, MN
- Nebraska Department of Transportation (NDOT), Statewide Mobility Management Project; Various Locations, NE
- NDOT, Vulnerable Road Users Assessment; NE
- City of Lincoln, Lincoln Reconnect: Reestablishing East Downtown O Street Connections to Neighborhoods and Services, Reconnecting Communities and Neighborhoods Grant Application; Lincoln, NE
- City of Lincoln, Downtown Principal Corridors; Lincoln, NE
- Pikes Peak Rural Transit Authority, Active Transportation Plan, 2050 Long Range Transportation Plan; Colorado Springs, CO
- Mid-America Regional Council Community Services Corporation, Merriam Drive Gateways Corridor Study; Shawnee, KS
- MidAmerica Industrial Park, RAISE Grant Application; Pryor Creek, OK
- MoDOT, Route 61/67 Corridor; St. Louis, MO

EDUCATION

- M.C.R.P., Community and Regional Planning, University of Nebraska-Lincoln
- M.S., Civil Engineering, University of Nebraska-Lincoln
- B.S., Civil Engineering, University of Nebraska-Lincoln

CERTIFICATIONS/TRAINING

- American Institute of Certified Planners (AICP)
- Engineer in Training (EIT): NE
- FEMA Mitigation Planning for Local and Tribal Communities

OLSSON EXPERIENCE

- 2021 to Present

OVERALL EXPERIENCE

- 2016 to Present

AWARDS

- Bellevue Comprehensive + Transportation Plan, Daniel Burnham Comprehensive Plan Award, Nebraska Planning & Zoning Association (2025)

KURT ROTERING, P.E., PTOE

Traffic Operations and Safety Lead



EXPERIENCE SUMMARY

Kurt combines transportation planning and traffic engineering experience to help agencies improve safety, mobility, and system performance. His background includes roadway safety analysis, traffic operations, corridor and intersection studies, transportation master plans, traffic signal operations, access management, ITS planning, travel demand analysis, and traffic impact studies. Kurt has supported metropolitan planning organizations, state DOTs, municipalities, federal agencies, and private-sector clients nationwide, helping communities identify transportation needs, prioritize investments, and develop practical, implementable solutions. His ability to bridge long-range planning with traffic operations and safety considerations allows clients to make informed decisions that improve outcomes for all roadway users.

RELEVANT EXPERIENCE

- MoDOT, Traffic Corridor Study Route MM (US 360 to M / ZZ); Republic, MO
- MoDOT, SW District Chestnut Expressway Fiber Expansion; Springfield, MO
- Mid-America Regional Council (MARC), Operation Green Light Traffic On-Call Program; Kansas City Metropolitan, KS and MO
- MARC, Merriam Drive Gateways Corridor Study; Shawnee, KS
- City of Joplin, 4th and Murphy Geometric Improvements; Joplin, MO
- City of Kansas City, On-Call Traffic; Kansas City, MO
- City of Kansas City, 11th and 12th Street Complete Streets Corridors; Kansas City, MO
- Kansas Department of Transportation, US-24 Corridor Study; Manhattan, KS
- City of Lawrence, 19th and Tennessee Design Contract; Lawrence, KS
- City of Lawrence, Signal Timing Study Phase 2; Lawrence, KS
- City of Leavenworth, Traffic Signal Condition Assessment; Leavenworth, KS
- City of Lenexa, 99th Street and Clare Road Improvements; Lenexa, KS
- City of Lenexa, Complete Streets Study 2020 to Present; Lenexa, KS
- City of Manhattan, Signal Timing; Manhattan, KS
- City of Manhattan, Traffic Systems Master Plan; Manhattan, KS
- City of Overland Park, On-Call Traffic 2018-2020; Overland Park, KS
- City of Pittsburg, Kansas Highway 126 Traffic Study; Pittsburg, KS
- Kansas City Area Transportation Authority (KCATA) IDIQ Transit Customer Information Systems; Kansas City, MO

EDUCATION

- M.S., Transportation Engineering, Kansas State University
- B.S., Civil Engineering, Kansas State University

PROFESSIONAL REGISTRATIONS

- Professional Engineer (P.E.): MO, AL, AZ, AR, IA, IL, IN, KS, MI, MS, ND, OK, TN, TX
- Professional Traffic Operations Engineer (PTOE)

OLSSON EXPERIENCE

- 2020 to Present

OVERALL EXPERIENCE

- 2007 to Present

MIKE SCHOELZ, P.E.

Traffic Demand Modeling, Data, and Analytics Lead



EXPERIENCE SUMMARY

Mike is a skilled engineer on the transportation team and provides key design assistance for roadways, bicycle/pedestrian trails, utility relocations, storm drainage, and other aspects of transportation infrastructure. His emphasis is transportation structures, with additional experience in corridor and traffic impact studies and macroscopic traffic modeling. Mike has delivered quality results to diverse clients, including education institutions, commercial facilities, municipalities, and Departments of Transportation.

RELEVANT EXPERIENCE

- City of Mission, Johnson Drive Improvements; Mission, KS
- City of Merriam, Merriam Drive Improvements; Merriam, KS
- City of Branson, Transportation Master Plan; Branson, MO
- Joplin Area Transportation Study Organization, Origin-Destination Study; Joplin, MO
- Ozarks Transportation Organization, Travel Demand Model Updates; Springfield, MO
- Mid-America Regional Council, Bi-State Sustainable Corridor, Kansas City, MO
- City of Rogers, Garrett Road Extension; Rogers, AR
- University of Arkansas, Maple Street and Bike Circuit Improvements; Fayetteville, AR
- 192nd & Dodge LLC, Jasper Stone 192 and Dodge VISSIM Analysis; Elkhorn, NE
- City of Basehor, 155th Street and Maple Street Rectangular Rapid Flashing Beacon; Basehor, KS
- City of Carl Junction, Corridor Study Update; Joplin, MO
- City of Fayetteville, Porter/Deane/Sycamore/ Poplar Corridor; Fayetteville, AR
- City of Kansas City, On-Call Traffic; Kansas City, MO
- City of Manhattan, Signal Timing; Manhattan, KS
- City of Overland Park, Electric Vehicle Master Plan; Overland Park, KS
- Kansas City Area Transportation Authority, 11th and 12th Street Bus Corridor Connections Plan; Kansas City, MO
- Oklahoma Ordnance Works Authority, Projects Canoo & Ocean Traffic Study; Pryor, OK

EDUCATION

- M.E., Civil Engineering, University of Missouri-Columbia
- B.S., Civil and Environmental Engineering, University of Missouri-Columbia

PROFESSIONAL REGISTRATIONS

- Professional Engineer (P.E.): MO, AR

OLSSON EXPERIENCE

- 2019 to Present

OVERALL EXPERIENCE

- 2019 to Present

BRIAN PRAEUNER

Transit and Mobility Planning Lead



EXPERIENCE SUMMARY

Brian is a dedicated professional with excellent communication skills, strong work ethic, and proven abilities in project management and public engagement. He has more than 25 years in the public transportation industry. Brian has a range of expertise managing Federal Transit Administration programs, including Title VI, Disadvantaged Business Enterprise, Equal Employment Opportunity, and Transit Asset Management Programs. He also has experience with Long-Range Transportation Planning, National Environmental Policy Act studies, route studies, multimodal planning, feasibility studies, environmental studies, and federal grant proposals.

RELEVANT EXPERIENCE

- City of Columbia, Comprehensive Transit Study; Columbia, MO
- Mid-America Regional Council Community Services Corporation, Smart Moves 2025 Update; Kansas City, MO
- Flint Hill Area Transportation Agency Inc., On-Call Bus Stop Guidelines; Manhattan, KS
- Johnson County, Transit Title VI Program; Johnson County, KS
- Kansas Department of Transportation, Triennial Review 2023-2025; Topeka, KS
- City of Colorado Springs, Mountain Metro Colorado Department of Transportation TCS Study (MMT On-Call Services Contract); Colorado Springs, CO
- City of Colorado Springs, Mountain Metro ZEB Transition Plan; Colorado Springs, CO
- Central Oklahoma Transportation and Parking Authority (d.b.a. EMBARK), EMBARK IDIQ Transportation Planning; Oklahoma City, OK
- Cherokee Nation, Transit Grant Assistance; Tahlequah, OK
- Nebraska Department of Transportation, Mobility Management Phases 2 and 3; Statewide, NE
- North Central Texas Council of Governments, McKinney Avenue Transit Authority Accessibility Study; Dallas, TX

EDUCATION

- M.S., Urban Studies, University of Nebraska at Omaha
- B.S., Sociology, University of Nebraska-Lincoln

OLSSON EXPERIENCE

- 2023 to Present

OVERALL EXPERIENCE

- 1998 to Present

SHELBY FERGUSON

Community and Land Use Planning Lead



EXPERIENCE SUMMARY

Shelby is a project manager, planner, and public engagement specialist who collaborates with communities across the United States on planning and infrastructure initiatives. She leverages her expertise in urban planning, design, and strategic planning to help communities shape and realize their visions for growth, sustainability, and resilience. As an accomplished engagement facilitator, Shelby connects with diverse stakeholders to help achieve inclusive, actionable outcomes. She is skilled in public engagement, consensus building, and facilitating transparent communication, supporting community buy-in and meaningful participation. Shelby works closely with clients and project teams to help achieve project milestones and deliver innovative, community-driven solutions.

RELEVANT EXPERIENCE

- City of Lawrence, Vision Zero, Safety Action Plan; Lawrence, KS
- City of Ozark, Corridor Planning Study; Ozark, MO
- Kansas City Area Transportation Authority, RideKC Workforce and Infrastructure; Kansas City, MO
- Mid-America Regional Council (MARC), Merriam Getaways Corridor Study; Various Locations, KS
- MARC, Merriam Connected Corridor Plan; Merriam, KS, Mission, KS, Overland Park, KS, and Kansas City, KS
- City of Excelsior Springs, Comprehensive Plan; Excelsior Springs, MO
- City of Independence, Copaken Brooks Independence Square Redevelopment; Independence, MO
- City of Independence, Downtown Overlay; Independence, MO
- City of Joplin, Ewert Splash Park; Joplin, MO
- City of Liberty, Comprehensive Plan; Liberty, MO
- City of Nixa, Comprehensive Plan; Nixa, MO
- City of North Kansas City, Comprehensive Plan; North Kansas City, MO
- City of Oak Grove, Comprehensive Plan; Oak Grove, MO
- City of West Plains, Comprehensive Land-Use Plan; West Plains, MO
- Clay County, 2040 Compass Comprehensive Plan; Clay County, MO

EDUCATION

- B.A., Urban Planning & Design, University of Missouri-Kansas City
- B.S., Housing & Design, Missouri State University

PROFESSIONAL AFFILIATIONS

- American Planning Association (APA)

OLSSON EXPERIENCE

- 2015 to Present

OVERALL EXPERIENCE

- 2006 to Present

AWARDS

- Outstanding Plan for West Plains, Missouri, Connect West Plains Comprehensive Plan, Missouri American Planning Association (APA) (2023)

AURY KANGELOS

Grant Strategy, Funding, and Project Development Lead



EXPERIENCE SUMMARY

Aury has a diverse background in the public and nonprofit sectors. With expertise in policy analysis, economic development, transportation planning, and governmental affairs, Aury has showcased exceptional knowledge and achievements throughout his career. He has successfully developed and expanded federal programs supporting regional economic development, particularly in workforce development, infrastructure improvements, and business activities. Aury's talent for learning new concepts quickly and his ability to foster support and develop coalitions across disciplines make him an invaluable asset in driving impactful economic growth. His focus at Olsson is helping clients identify and pursue grant funding for their infrastructure projects.

RELEVANT EXPERIENCE

- City of Lincoln, Charging and Fueling Infrastructure Grant Assistance; Lincoln, NE
- Nebraska Department of Transportation, I-180 over I-80, Hwy 6 and Adams Street Grant Support; Lincoln, NE
- City of Lawrence, 2024 Grant Application Assistance; Lawrence, KS
- City of Fayetteville, Grant Strategy Monitoring and Prioritization; Fayetteville, AR
- BNSF Railway, Twin Cities Division Grant Support; Minneapolis, MN
- El Paso County, Comprehensive Capital Improvement Project Multi-year Planning and Funding Strategy; El Paso County, CO
- City of Norman, 2019-2022 Transportation Improvement Program Discretionary Grant Strategy and Prioritization; Norman, OK
- Mid-America Regional Council (Northern Kansas City), Better Utilizing Investments to Leverage Development (BUILD) Planning Grant Application - Interstate 29 Corridor Design; MO
- City of Lincoln, 33rd and Cornhusker Corridor Rebuilding American Infrastructure with Equity and Sustainability (RAISE) Grant Application and Win; Lincoln, NE
- Nebraska Department of Transportation, Capital City Connector: Lincoln Interstate Bridges Competitive Highway Bridge Program; Lincoln, NE

EDUCATION

- Ph.D. (ABD), Policy Studies, Clemson University
- Master of Applied Economics and Statistics, Clemson University
- Master of City and Regional Planning, University of Memphis
- B.A., Political Science, University of Tennessee at Martin

OLSSON EXPERIENCE

- 2023 to Present

OVERALL EXPERIENCE

- 2010 to Present

** Previous Experience*

LAUREN HILDRETH

Public and Stakeholder Engagement Lead



EXPERIENCE SUMMARY

Lauren specializes in community engagement, public programming, and stakeholder collaboration, bringing a tailored approach to every project. She partners with municipal and state agencies, metropolitan planning organizations, nonprofit organizations, and environmental and community development groups, supporting successful outcomes across transportation, infrastructure, and planning sectors. Lauren's expertise spans public involvement, outreach strategy, and consensus building, helping achieve meaningful connections with diverse audiences. With a detail-oriented and strategic mindset, Lauren excels in planning, communication, and execution across multiple platforms. She is known for creative problem-solving and facilitating thoughtful, applicable engagement that advances project goals. Lauren's background in community collaboration enables her to support inclusive processes, foster trust, and deliver results that reflect the needs and aspirations of the communities served.

RELEVANT EXPERIENCE

- City of Columbia, Comprehensive Transit Study; Columbia, MO
- City of Fayetteville, Northwest Arkansas Rail Corridor Study; Fayetteville, AR
- City of Fayetteville, Grant Strategy Monitoring and Prioritization Interview; Fayetteville, AR
- City of Joplin, Joplin Area Transportation Study Organization's Metropolitan Transportation Plan Update; Joplin, MO
- City of West Plains, Safety Action Plan; West Plains, MO
- Douglas County, Transportation Master Plan; Castle Rock, CO
- Mayes County, Trails Alliance Safety Action Plan; Pryor, OK
- Nebraska Department of Transportation, Statewide Mobility Management Planning; Various Locations, NE
- Next Phase Engineering LLC, Comprehensive Transportation Safety Action Plan; Kersey, CO
- Arkansas Black Mayor's Association, Arkansas Watershed Planning; Helena/Madison/Forrest City, AR
- Association of Central Oklahoma Governments, Congestion Management Process; Oklahoma City, OK
- City of Excelsior Springs, Comprehensive Plan; Excelsior Springs, MO

EDUCATION

- B.A., Communication - Public Relations and Natural Resources Management, University of Wisconsin-Stevens Point

CERTIFICATIONS/TRAINING

- International Association for Public Participation (IAP2), Planning and Techniques for Effective Public Participation Certificate

OLSSON EXPERIENCE

- 2024 to Present

OVERALL EXPERIENCE

- 2015 to Present

AWARDS

- Northwest Arkansas Regional Planning Commission (NWARPC) Energy and Environment Innovation Plan, ACEC Arkansas Engineering Excellence Award, Environmental Category (2026)

JENNA FRIESEN

Geographic Information Systems and Visualization Lead



EXPERIENCE SUMMARY

Jenna specializes in geographic information systems (GIS) and database management, supporting a wide range of environmental and transportation projects. She excels at building and updating GIS databases, performing complex spatial analysis, and delivering geographic data to clients through maps, interactive applications, and detailed reports. Jenna's expertise with ESRI's online web mapping tools enables clients to visualize and interact with statistical data in dynamic ways. Jenna has developed custom dashboards that integrate spatial data, helping clients analyze patterns, trends, and relationships that traditional data sources may overlook. Her work supports informed decision-making for public and private sector projects, including corridor studies, environmental assessments, and infrastructure planning. Jenna's commitment to innovative data solutions and clear communication helps achieve project goals and adds value for clients and communities.

RELEVANT EXPERIENCE

- UPRR, High Speed Rail Milepost 72 to Milepost 281 Mapping and Database Management; Chicago, IL to St. Louis, MO
- City of Aurora, Off System Bridge Cost Estimating; Aurora, CO
- City of Boulder, Snow and Ice Program; Boulder, CO
- City of Lawrence, Vision Zero Safety Action Plan; Lawrence, KS
- City of Lincoln, North 14th from Superior to Alvo Road; Lincoln, NE
- City of Lincoln, West Haymarket Transportation, Environmental and Utilities Plan; Lincoln, NE
- City of Loveland, Citywide Safety Study; Loveland, CO
- City of Mesa, Ellsworth and Williams Field Intersection Improvements and Spine Road; Queen Creek, AZ
- City of Norfolk, 25th Street U.S. Highway 275 Benjamin Engineering Services; Norfolk, NE
- City of Omaha, Sign Management Inventory; Omaha, NE
- City of Surprise, Sweetwater Avenue Improvements Sarival Avenue to State Route 303; Surprise, AZ
- City of York, Highway 81 Gateway Development Strategy Plan; York, NE
- Colorado State University, Bay Farms Parking Garage; Fort Collins, CO
- Crete Airport Authority, Taxiway and Tree Removal; Crete, NE
- EST Inc, York Street to State Highway 224; Denver, CO

EDUCATION

- Master of Community and Regional Planning, University of Nebraska-Lincoln
- B.A., Geography, University of Nebraska-Lincoln

CERTIFICATIONS/TRAINING

- eRailSafe, UPRR/BNSF Contractor Orientation Test
- 38-Hour Wetland Delineation Training

OLSSON EXPERIENCE

- 2007 to 2017
- 2021 to Present

OVERALL EXPERIENCE

- 2007 to Present

AWARDS

- Northwest Arkansas Regional Planning Commission (NWARPC) Energy and Environment Innovation Plan, ACEC Arkansas Engineering Excellence Award, Environmental Category (2026)
- Bellevue Comprehensive + Transportation Plan, Daniel Burnham Comprehensive Plan Award, Nebraska Planning & Zoning Association (2025)

PREVIOUS PROJECT TEAM EXPERIENCE

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PREVIOUS PROJECT TEAM EXPERIENCE

The following tables highlight completed projects and active on-call contracts that demonstrate our team's ability to manage scope, schedule, and budget successfully while supporting multiple concurrent assignments. These projects reflect both a proven record of delivery and the experience of a team that has successfully worked together.

Completed Projects

Project	Proposed Completion Actual Completion Proposed Budget Actual Budget	Client Reference	Olsson Project Team / Role
Andover Comprehensive Plan	10.31.2023 10.13.2023 $125,000 $126,493.98	**City of Andover,** Justin Constantino, AICP 316.977.9411 jconstantino@andoverks.com	**Kyle McLaughlin** / Transportation Planner
ConnectCOS	5.31.2023 9.25.2023 $99,132.00 $99,016.50	**City of Colorado Springs** Todd Frisbie, PE, PTOE 719.385.7628 todd.frisbie@coloradosprings.gov	**Kyle McLaughlin** / Transportation Planner
Merriam Drive Connected Corridor Plan	4.29.2022 7.12.2021 $136,191.29 $156,840.42	**Mid-America Regional Council** Marc Hansen, AICP 816.701.8317 mhansen@marc.org	**Shawn Strate** / Project Manager, Corridor Planning, Public Engagement **Kyle McLaughlin** / Planner
On-Call Planning Services	2022 to 2025 Costs Vary by Task Order	**MetroLink Tulsa** Scott Marr 918.230.5732 smarr@tulsatransit.org	**Corinne Donahue** / Senior Transit Planner **Shawn Strate** / Project Manager **Kyle McLaughlin** / Planner

Current On-calls

Project	Proposed Completion Actual Completion Proposed Budget Actual Budget	Client Reference	Olsson Project Team / Role
Regional Transit Business Model Implementation	2016 to Current $150,000 per year/TBD	**Kansas Department of Transportation (KDOT)** Cory Davis 785.296.7984 cory.davis@ks.gov	**Corinne Donahue** / Senior Transit Planner
Public Transportation Triennial Reviews	2016 to Current Costs Vary by Task Order	**KDOT** Cory Davis 785.296.7984 cory.davis@ks.gov	**Corinne Donahue** / Project Manwager **Kyle McLaughlin** / Planner
On-Call Planning Services	2025 to Current Costs Vary by Task Order	**Metropolitan Area Planning Agency** Court Barber 402.444.6866 cbarber@mapacog.org	**Chris Rolling** / Project Manager, Corridor Lead Engineer **Kyle McLaughlin** / Multimodal Transportation Planning **Corinne Donahue** / Mobility Demand Management **Aury Kangelos** / Grant and Funding Lead

PROOF OF INSURANCE

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ACORD

CERTIFICATE OF LIABILITY INSURANCE

1/1/2027

DATE (MM/DD/YYYY): 10/19/2026

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER Lockton Companies, LLC DBA Lockton Insurance Brokers, LLC in CA CA license #0F15767 444 W. 47th St., Ste. 900 Kansas City MO 64112-1906 (816) 960-9000 kcasu@lockton.com	**CONTACT NAME:** **PHONE (A/C, No, Ext):** **FAX (A/C, No):** **E-MAIL ADDRESS:**
INSURED 1585163 OLSSON, INC. 601 P ST, SUITE 200 LINCOLN, NE 68508-2304	**INSURER(S) AFFORDING COVERAGE** — **NAIC #** **INSURER A :** National Fire Insurance Co of Hartford — 20478 **INSURER B :** The Continental Insurance Company — 35289 **INSURER C :** MS Transverse Specialty Insurance Company — 41807 **INSURER D :** **INSURER E :** **INSURER F :**

COVERAGES **CERTIFICATE NUMBER:** 24200362 **REVISION NUMBER:** XXXXXXX

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. *LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. LIMITS SHOWN ARE INCLUSIVE OF AMOUNTS REQUESTED BY THE CERTIFICATE HOLDER AND MAY NOT REFLECT POLICY LIMIT AMOUNTS IN EXCESS OF THOSE REQUESTED. ***Not Applicable in WY**

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS	
A	X **COMMERCIAL GENERAL LIABILITY** ☐ CLAIMS-MADE ☒ OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: ☒ POLICY ☐ PRO-JECT ☐ LOC ☐ OTHER:	N	N	GL8048041278	10/15/2026	1/1/2028	EACH OCCURRENCE DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY GENERAL AGGREGATE PRODUCTS - COMP/OP AGG $	$ 1,000,000 $ 1,000,000 $ 15,000 $ 1,000,000 $ 2,000,000 $ 2,000,000 $
A	**AUTOMOBILE LIABILITY** X ANY AUTO ☐ OWNED AUTOS ONLY ☐ SCHEDULED AUTOS ☐ HIRED AUTOS ONLY ☐ NON-OWNED AUTOS ONLY	N	N	BUA8048041295	10/15/2026	1/1/2028	COMBINED SINGLE LIMIT (Ea accident) BODILY INJURY (Per person) BODILY INJURY (Per accident) PROPERTY DAMAGE (Per accident) $	$ 1,000,000 $ XXXXXXX $ XXXXXXX $ XXXXXXX $ XXXXXXX
B	X **UMBRELLA LIAB** ☒ OCCUR **EXCESS LIAB** ☐ CLAIMS-MADE ☐ DED ☐ RETENTION $	N	N	CUE8048041281	10/15/2026	1/1/2028	EACH OCCURRENCE AGGREGATE $	$ 10,000,000 $ 10,000,000 $ XXXXXXX
B	**WORKERS COMPENSATION AND EMPLOYERS' LIABILITY** Y / N ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? N **(Mandatory in NH)** If yes, describe under DESCRIPTION OF OPERATIONS below	N / A	N	GL8048041278	10/15/2026	1/1/2027	X PER STATUTE ☐ OTH-ER E.L. EACH ACCIDENT E.L. DISEASE - EA EMPLOYEE E.L. DISEASE - POLICY LIMIT	 $ 1,000,000 $ 1,000,000 $ 1,000,000
C	PROFESSIONAL LIABILITY	N	N	MSTAEC-00049	1/1/2026	1/1/2027	$5,000,000 PER CLAIM $5,000,000 AGGREGATE	

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

FOR INFORMATIONAL PURPOSES ONLY.

CERTIFICATE HOLDER

24200362
EVIDENCE OF COVERAGE

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

Joseph M Agnello

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